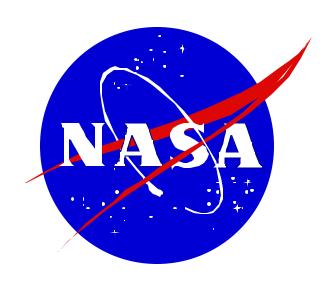
Alpha Magnetic Spectrometer – 02

Program Plan Overview

Re-baselining Outbrief

July 15, 2004

Trent Martin











| 9:00-9:10 | Introduction | Steve Porter/NASA -AMS |
|-------------|---|------------------------|
| | | Trent Martin/LMSO |
| 9:10-9:35 | Program Plan Overview | Trent Martin |
| 9:35-10:05 | AMS Flight and Manifest | Bob Miley/ISS |
| | | JJ Conwell/STS |
| 10:05-10:25 | AMS Installation and Checkout | Paul Nemeth/LMSO |
| | Handover Plan to POIC | Anne Vaughan/MOD |
| 10:25-11:00 | Quality System / Configuration Management | Mike Fohey/LMSO |
| | | David Elmore/LMSO |
| | | David Kaplan/NASA-S&MA |
| | | Chris Tutt/LMSO |
| 11:00-12:00 | Lunch | All |
| 12:00-2:00 | Overview of Re-Baseline RIDs & Dispositions | Trent Martin |
| 2:00-2:30 | Risks to Project | Chris Tutt |
| 2:30-3:00 | Phase II Safety Review Plan & Issues | Leland Hill/LMSO |
| 3:00-3:30 | Road to CoFR Plan | Mike Fohey |
| 3:30-4:00 | AMS ISS ICD/PIA & SSP ICD/MIP | Bob Miley |
| | | JJ Conwell |





Review Team Status as of July 15, 2004 – 84 Total RIDs

| | Group | Lead Reviewer | Status | RIDs | Open RIDs |
|------|--|---|----------|------|-----------|
| EA1 | AMS Project Management | Steve Porter | Complete | | |
| | | Nancy Munoz | Complete | | |
| EA2 | Web-support – Project Support | Stan Donahoe | Complete | 13 | 6 (5-PA) |
| EC | MLI Production | Evelyne Orndorff | Complete | | |
| EP | Fluid Systems | Rich Schoenberg | Complete | 2 | |
| EP | Battery Systems | Judith Jeevarajan | Complete | | |
| ES | Structures | Dan Rybicki | Complete | | |
| EV | SAIL Support for Avionics | Susan Morgan, Mary Harris | Complete | 1 | |
| СВ | Crew Office Representative | L.D. Stevenson | Complete | 6 | |
| DO | Mission Operations | Anne Vaughan | Complete | 2 | 1-PA |
| NC | Safety Engineer | Chuck Bailey | Complete | | |
| NT | Q&MA for PIH | John Stanford, Dave Kaplan | Complete | 49 | |
| MA | Shuttle Payload Integration Manager | JJ Conwell | Complete | | |
| OZ | ISS Payload Integration Manager | Bob Miley / Win Reid | Complete | 2 | 2-PA |
| GSFC | Attached Payload Support | Ruthan Lewis | Complete | | |
| MSFC | POIC – Payload Operations Director & Mission Ops | Ray Echols | Complete | | |
| KSC | Launch Site Support | Jack Keifenheim | Complete | 1 | |
| AMS | Collaboration Representative | Mike Capell, Klaus Luebelsmeyer, Giuliano Laurenti | Complete | 5 | 3 (1-PA) |
| LMSO | LMSO Project Team | Trent Martin, et al | Complete | 3 | 3-PA |





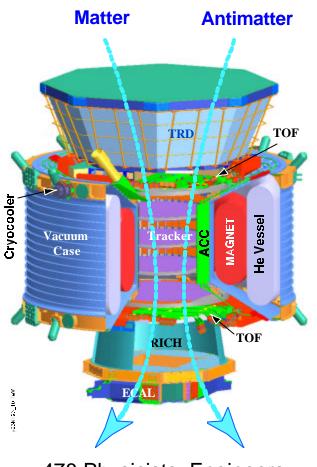
Project Plan for AMS

- JSC 27296 is the Project Plan for AMS
 - Provides project framework
 - Identifies team members and responsibilities
 - Identifies WBS & Applicable Documents
 - Identifies deliverable H/W, S/W, and Documentation
- Document has been reviewed during this rebaselining effort
 - Numerous comments were received, reviewed, and dispositioned
 - The plan described today reflects all changes incorporated in the document as a result of this review





AMS: International Collaboration

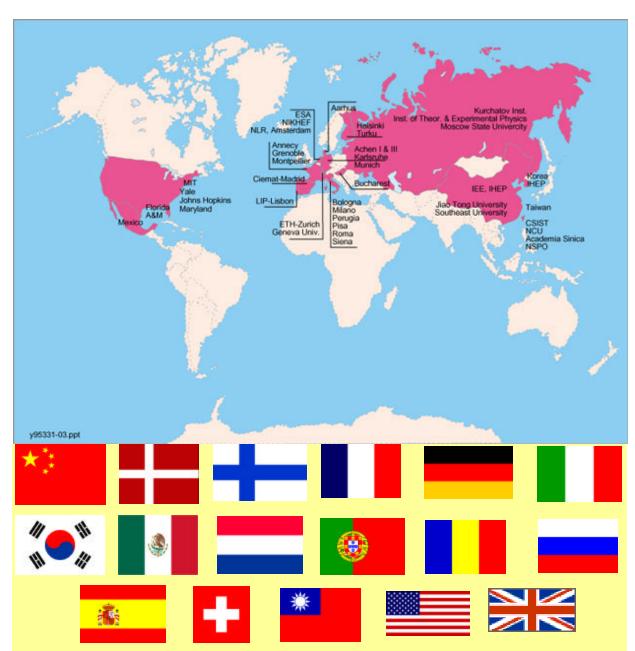


478 Physicists, Engineers and Technicians in 17

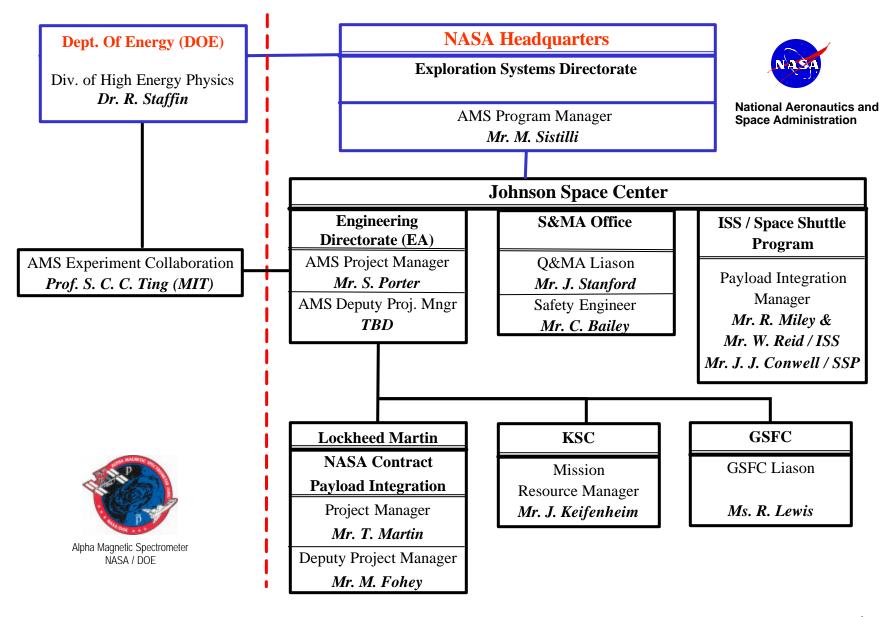
Countries

Led by MIT

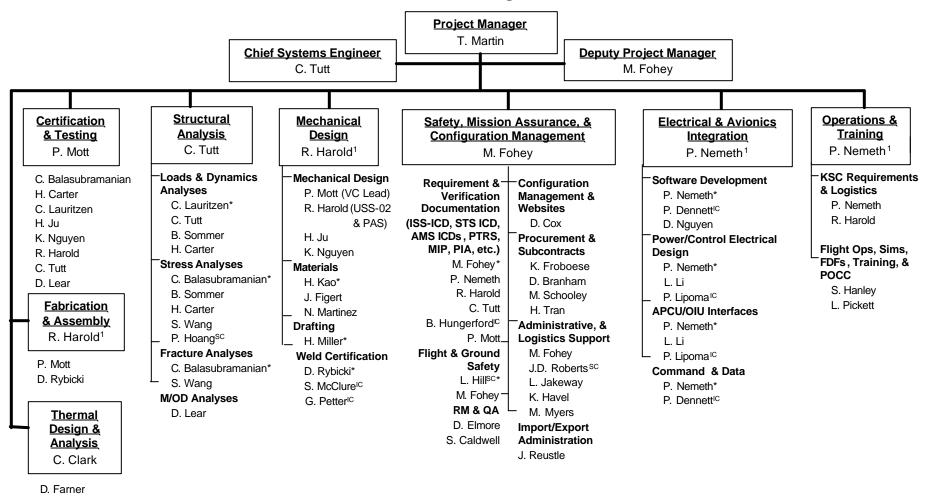
Sponsored by DoE



AMS Project Functional Organization Chart



Alpha Magnetic Spectrometer (AMS-02) Project LMSO Functional Organization Chart



M/OD – Meteoroid & Orbital Debris USS-02 – Unique Support Structure –02

IC - Independent Contractor

VC - Vacuum Case for Magnet

1 - Indicates multiple lead assignment

* - Project lead in area or function shown

SC - Sub-Contractor

| PROGRAM ACTIVITY | RESPONSIBILITY | SUPPORT | SECTION |
|--|----------------|--|---------|
| AMS CMP (JSC27542) | | | |
| AMS Payload Interface Control Document (ICD) ICD-C (JSC29095) | | | |
| Project Plan for AMS (JSC27296) | | AMS, EB, EC, EP, ES, EV, DA, CB, NC, NT, MO, OB, OC, OD, OZ, SA, XA, MSFC, KSC, GSFC | 2.2.1 |
| PTRS (JSC29789) | EA, LMSO | | |
| Government Certification Approval Request (GCAR) & CoFR | | | |
| Verification & Validation | | | |
| Safety Data Packages | | | |
| AMS Integration Electrical & Software Development | EA, LMSO | AMS, NA, EV, EP | |
| AMS Integration GSE and STE Development | EA, LMSO | AMS, NA, ES, KSC | 2.2.2 |
| AMS Integration Hardware Development | EA, LMSO | AMS, NA, ES, EC, EP, EV | |
| AMS Experiment Flight & Ground Hardware | AMS | EA, LMSO, KSC | 2.2.3 |
| ACOP Development | AMS | OZ | |
| AMS Payload Drawings, Stress, Fracture, Thermal and Materials Analysis | AMS, EA, LMSO | NA, ES, EC, EV, EP | 2.2.4 |

| 2 | IDRDs & Annexes | OC | EA, LMSO, AMS, OZ | 2.2.5 |
|----------|--|-----------|--|--------|
| ات اکم ۲ | Payload Integration Agreement (PIA) | OZ | EA, LMSO, AMS, OB, OC, OD, KSC, MSFC, DA, XA, CB, MO | 2.2.6 |
|) | ISS/AMS Hardware ICD (SSP-57213) | 02 | EA, LMSO, NA | 2.2.0 |
| | ISS/AMS Software ICD (SSP-57313) | | EA, LMSO, NA | |
| 2 | HOSC | MSFC | EA, LMSO, AMS, OZ | 2.2.7 |
|) | PDL | MSFC/LMSO | EA, AMS, OZ | 2.2.8 |
| • | Mission Planning, Training & MCC | DA, OZ | EA, LMSO, AMS | 2.2.9 |
| 5 | Mission Integration Plan (MIP) (Including Annexes) | МО | EA, LMSO, OC, OZ | 2.2.10 |
|) | NSTS/AMS ICD-A-TBD | | EA, LMSO, OZ, NA | |
| | | | 0 1 00 | |

Additional detail on support responsibilities can be found in Section 2.2.



JSC Facility Usage





- J14 EMI (Electromagnetic Interference) Chamber
- J16 SAIL (Shuttle Avionics Integration Laboratory) & OIU Laboratory
- J32/J33 Thermal Vacuum Chambers (Thermal Vacuum & Thermal Cycle)
- J44 ESTL (Electronic Systems Test Laboratory)
- J49 VATF (Vibration Test Facility)
- J8 Photolab Facility
- J9/J10 Manufacturing and Materials Processing
- J9 SVMF (Space Vehicle Mockup Facility)
- NBL (Neutral Buoyancy Laboratory)
- HITF (Hypervelocity Impact Technology Facility)
- J16 High Bay Controlled Storage Facility
- J50 High Bay Controlled Storage Facility







Major Completed Reviews



- Preliminary Design Review (PDR) (June 21-23, 2000)
- Phase I Flight Safety Review (January 16-18, 2001)
- Phase I Ground Safety Review (March 26-27, 2002)
- Special PSRP Review of Payload Bay Venting (January 17, 2003)
- Critical Design Review (CDR) (May 13-18, 2003)
- Langley Independent Assessment Team Review (June 18-19, 2003)
- Payload Attach System (PAS) Hardware Review (August 7, 2003)
- JSC Independent Cost Estimate Review (January-February, 2004)







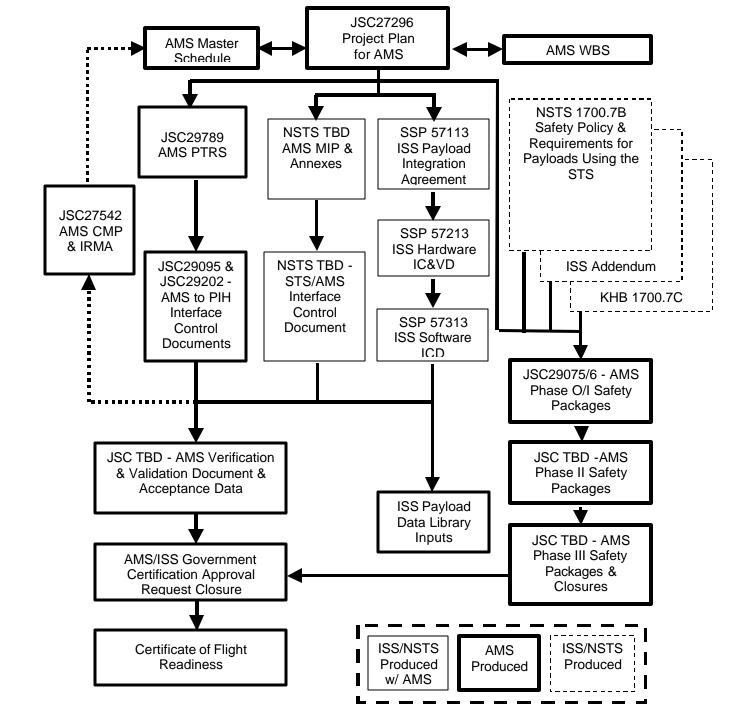
Major Upcoming Reviews



- Phase II Flight Safety Review
- Phase II Ground Safety Review
- Phase III Flight Safety Review
- Phase III Ground Safety Review
- Systems Acceptance Review
- Flight Readiness Review







Project Documentation

| 1 roject Bocumentation | | | | |
|-------------------------|--|--------------------------------------|----------------|----------------------|
| Document # | Document Name | Delivery Date | Responsibility | Control Authority |
| N/A | AMS Master Schedule | Update As Required | LM/EA/AMS | AMS CCB |
| JSC 27296 Appendix A | AMS WBS | Update As Required | LM/EA | AMS CCB |
| JSC 27296 | Project Plan | PDR – CDR - Rebaselining | LM/EA | AMS CCB |
| JSC 27542 | Configuration Management Plan | PDR – CDR - Rebaselining | LM/EA | AMS CCB |
| JSC 29789 | Project Technical Requirements Specification | PDR – CDR - Rebaselining | LM/EA | AMS CCB |
| JSC TBD | Verification and Validation Document | L-36 | LM/EA | AMS CCB |
| JSC 29095 | AMS to PIH ICD | PDR – CDR - Rebaselining | LM/EA | AMS CCB |
| JSC 29202 | AMS to VC ICD | PDR – CDR - Rebaselining | LM/EA | AMS CCB |
| SSP 57113 | AMS Payload Integration Agreement | CDR - Rebaselining | OZ | ISS PCB |
| SSP 57213 | AMS to ISS H/W ICD | CDR - Rebaselining | OZ | ISS PCB |
| SSP 57313 | AMS to ISS S/W ICD | L-12 – Preliminary L-3 - Final | OZ | ISS PCB |
| NSTS TBD | AMS to STS MIP | L-36 | МО | SSP/ISS JIPT |

Project Documentation, Cont.

| NSTS TBD | AMS to STS ICD | L-30 | МО | SSP/ISS JIPT |
|-----------|---|------------------|----------|-----------------|
| JSC 29075 | Phase O/I Flight Safety Review Data Package | FSR Phase O/I | LM/EA | AMS CCB |
| JSC TBD | Phase II Flight Safety Review Data Package | FSR Phase II | LM/EA | AMS CCB |
| JSC TBD | Phase III Flight Safety Review Data Package | FSR Phase III | LM/EA | AMS CCB |
| JSC 29076 | Phase O/I Ground Safety Review Data Package | GSR Phase O/I | LM/EA | AMS CCB |
| JSC TBD | Phase II Ground Safety Review Data Package | GSR Phase II | LM/EA | AMS CCB |
| JSC TBD | Phase III Ground Safety Review Data Package | GSR Phase III | LM/EA | AMS CCB |
| JSC TBD | AMS Verification Data and Acceptance Data Package | L-6 | LM/EA | AMS CCB |
| JSC TBD | GCAR | L-4 | LM/EA/NA | AMS CCB |







| ITEM | UNITS |
|---|------------|
| Cryomagnet Vacuum Case (VC) (Flight Article) | 1 |
| Safety Critical Meteoroid and Orbital Debris (M/OD) shields | at least 2 |
| Payload Attach System (PAS) (Passive Half) | 1 |
| EVA Interface Panel (Interface to UMA) | 1 |
| Interface Panel A (Interface to ROEU/PDA) | 1 |
| Cabling from interface panels to J-Crate and PDB | 1 |
| Digital Data Recording System (DDRS–02) and associated cabling/interface cards/software | 1 |
| Thermal Blankets | 6 |
| Unique Support Structure-02 (USS-02) | 1 |
| Brackets to interface the EBCS, FRGF, PVGF, ROEU/PDA, and UMA to the USS-02 | 1 Each |







NASA ISS/STS Provided Flight Hardware



| ITEM | UNITS |
|---|------------|
| Electronic Berthing Camera System (EBCS) w/cables | 1 |
| EVA (Extravehicular Activity) Handrails | 10 or less |
| Flight Releasable Grapple Fixture (FRGF) | 1 |
| Portable Foot Restraints (PFR) Worksite Interface Fixture (WIF) | 1 |
| Power Video Grapple Fixture (PVGF) w/cables | 1 |
| Remotely Operated Electrical Umbilical/Payload Disconnect Assembly (ROEU/PDA) w/cables | 1 |
| Umbilical Mechanism Assembly (UMA) (Passive Half) w/cables | 1 |







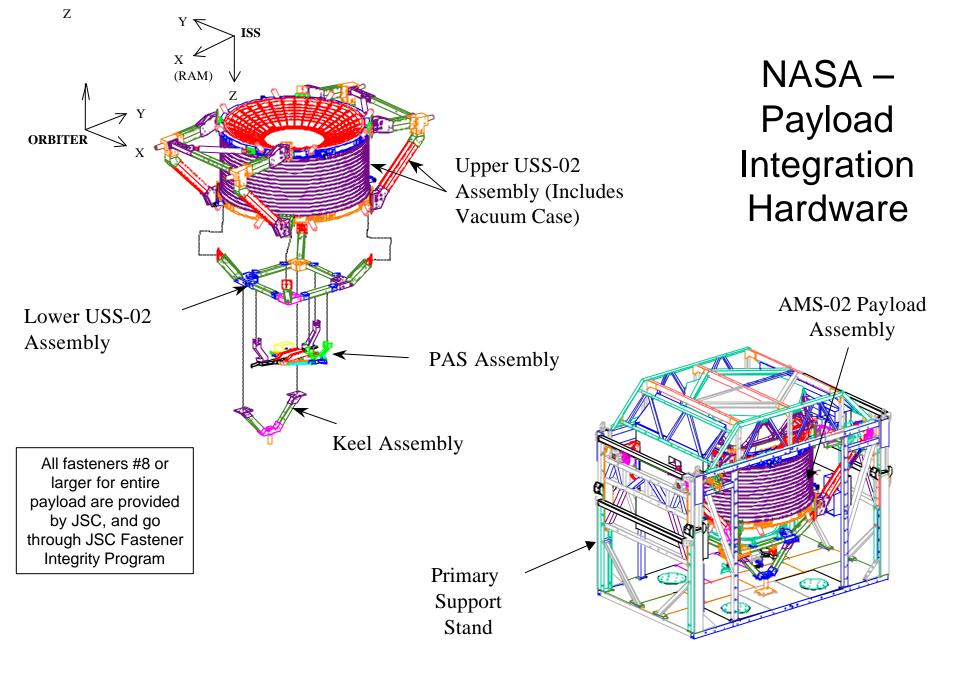
NASA/AMS Provided GSE/STE



| ITEM | UNITS |
|--|----------|
| VC Structural Test Article (STA) (NOTE: VC STA also serves as Flight Spare VC) | 1 |
| Primary Support Stand (PSS) | 1 |
| Lower USS Support Fixture | 1 |
| Primary Lifting Fixture | 1 |
| Multi-purpose Lifting Fixture | 2 |
| Intermediate Support Fixtures | 4 |
| USS-02 Assembly Fixture | 1 |
| Vacuum Case Test Fixture (VCTF) | 1 |
| Special Test Equipment (STE) for Structural Testing | Multiple |
| Neutral Buoyancy Laboratory (NBL) Mockup | 1 |
| VC/Magnet Shipping Fixture | 2 |









Current Status of AMS-02 PIH Development and Fabrication

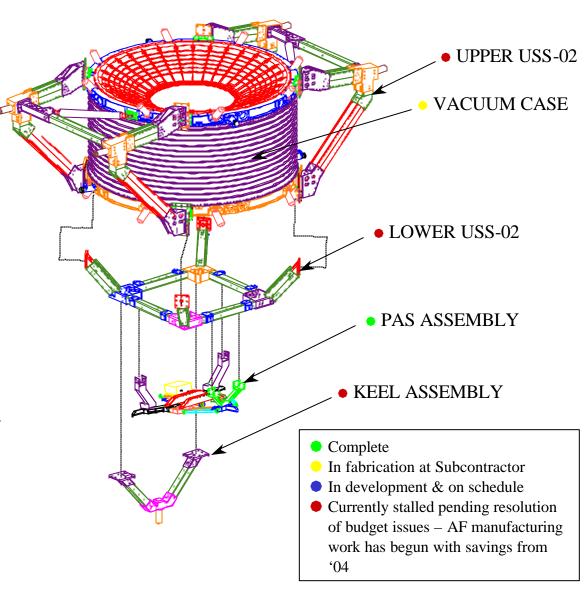
Other NASA Payload Integration Hardware includes:

Flight

- Umbilical Mechanism Assembly
- External Berthing Camera System
- Power Video Grapple Fixture
- Flight Releasable Grapple Fixture
- Handrails & Worksite Interface
- Remotely Operated Electrical Umbilical
- EVA Connector Panel
- Digital Data Recording System-02
- Micrometeoroid & Orbital Debris Shielding
- Interface Brackets

Non-Flight

- Multi-Purpose Lift Fixture x 2
- Primary Lift Fixture
- Primary Support Stand
- Vacuum Case Test Fixture
- O-ring Test Fixture
- NBL Mockup
- Intermediate Support Fixture x 4
- Assembly Fixture
- PAS Test Fixture
- Misc. Test Fixtures
- Static and Modal Test Fixtures
- Acoustic Test Fixture







Work Breakdown Structure

- The WBS has been developed to include all tasks to be performed by NASA
- Cost plan has been developed based on WBS
- Cost reporting will be compared to plan and appropriate variance and Earned Value measurements have been implemented
- Complete WBS has been added to Project Plan





| WBS Code | AMS WBS Title | NASA Products |
|----------|--|--|
| 1.0 | Management & Control | Overall project management reports & schedules |
| 2.0 | Systems Engineering & Integration | Systems engineering & integration documentation and drawings |
| 2.1 | Requirements Definition | Payload documentation & Integration |
| 2.2 | Design | Overall design drawings |
| 2.3 | Flight Production & Certification | Integrated Hardware Production & Cert. |
| 2.4 | Deployment | Integrated Hardware Assembly |
| 2.5 | Operations | All integrated operations |
| 3.0 | AMS Experiment Mentoring & Integration | Experiment component integrated into PIH |
| 3.1 | Cryomagnet Subsystem | Integrated & safety certified cryomagnet system |
| 3.1.1 | SFHe Tank | Integrated & safety certified SFHe tank system |
| 3.1.2 | Magnet System | Integrated & safety certified magnet |
| 3.1.3 | Cryogenic System | Integrated & safety certified cryogenic system |
| 3.1.4 | Non-linear Support Strap System | Integrated & safety certified strap system |
| 3.1.5 | STA Cryomagnet Acoustic Test | Acoustic test plan and report |
| 3.1.6 | STA Cryomagnet Sine Sweep Test | Sine Sweep test plan and report |
| 3.2 | Transition Radiation Detector | Integrated & safety certified TRD |
| 3.3 | Time of Flight Detectors | Integrated & safety certified TOFs |
| 3.4 | Tracker | Integrated & safety certified Tracker |
| 3.5 | Anti-Coincidence Counter | Integrated & safety certified ACC |
| 3.6 | Ring Imaging Cherenkov Counter | Integrated & safety certified RICH |
| 3.7 | Electromagnetic Calorimeter | Integrated & safety certified ECAL |
| 3.8 | Electronics | Integrated & safety certified Electronics |
| 3.9 | Thermal Control System | Integrated & safety certified TCS |
| 3.10 | AMS Crew Operations Post | None |

| WBS Code | AMS WBS Title | NASA Products |
|----------|---|--|
| 4.0 | Payload Integration Hardware Development, Integration & Certification | All PIH Hardware and Software |
| 4.1 | Flight Hardware | All PIH Flight Hardware and Software |
| 4.1.1 | USS-02 | USS-02 |
| 4.1.2 | Flight & STA VC | VCs |
| 4.1.3 | STS & ISS Integration Hardware | STS & ISS Integration H/W and S/W |
| 4.1.4 | Micro Meteoroid & Orbital Debris Shields | MMOD shields for safety critical hardware |
| 4.2 | Ground Support Equipment & Special Test Equipment | All GSE/STE |
| 4.2.1 | Primary Support Stand | PSS |
| 4.2.2 | Vacuum Case Test Fixture | VCTF |
| 4.2.3 | O-ring Test Fixture | OTF |
| 4.2.4 | Multi-purpose Lift Fixtures | MPLF x 2 |
| 4.2.5 | Primary Lift Fixture | PLF |
| 4.2.6 | Intermediate Support Fixtures | ISF x 4 |
| 4.2.7 | Assembly Fixture | AF |
| 4.2.8 | Lower USS Shipping Fixture | LUSS Shipping Fixture |
| 4.2.9 | VC Shipping Fixture | VC Shipping Fixture x 2 |
| 4.2.10 | PAS Test Fixture | PAS Test Fixture |
| 4.2.11 | Static Test Fixtures | Static Test Fixtures for full up static test |
| 4.2.12 | Modal Test Fixtures | Modal Test Fixtures for full up modal test |
| 4.2.13 | Acoustic Test Fixtures | Acoustic Test Fixtures |
| 4.2.14 | Misc. Test Fixtures | Misc. Test Fixtures |
| 4.2.15 | NBL Mockups | NBL Mockups |

Note: More detailed WBS available in Project Plan





LM Cost Reporting

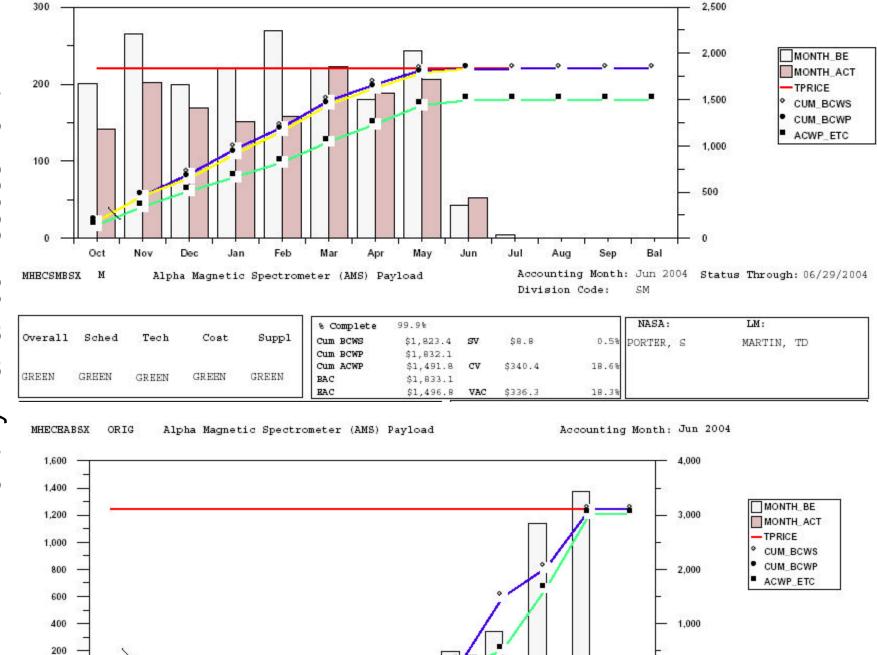
- The majority of the AMS project costs are directly from the LM contract
- AMS is currently small task on the Science, Engineering, Analysis, and Test (SEAT) Contract
- Current LM contract (SEAT) with NASA ends on December 31, 2004 (likely to extend to at least January 31, 2005)
- Follow on contract (ESC) is currently being competed





0

Dec



Jun

Jul

Aug

May

Sep

Bal





Total Project Cost Reporting

- In addition to LM reporting, we have now implemented a monthly variance assessment of the entire AMS Project
 - Includes all NASA costs
 - Direct Civil Servant (CS) costs
 - ITAs with other Directorates
 - CS Travel Costs
 - Includes all contractor costs (mostly LM)
 - Record costs to 25 different cost accounts
 - Earned Value metrics will be gathered for each cost account
 - Lower level WBS elements will be rolled up to top level WBS
 - Top level WBS elements will be rolled to Project Level
 - Variance graphs and data will be provided for each level



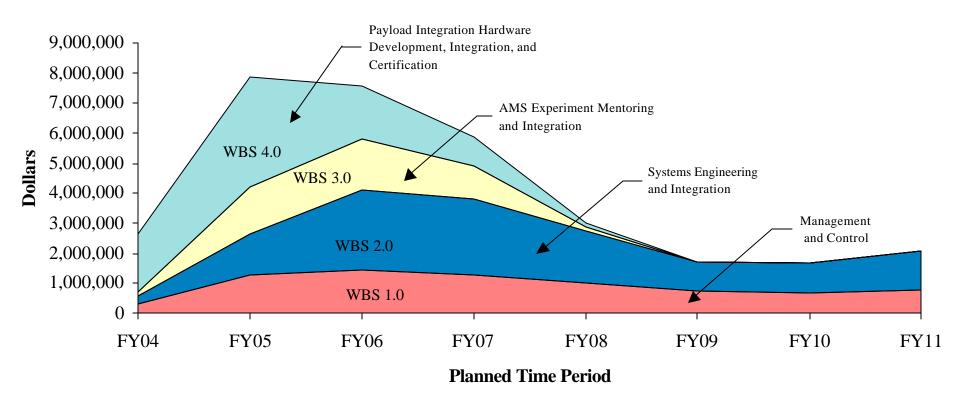






NASA AMS Cost Plan

AMS Planned Costs Through FY11





Note: Data is from June 2004 forward – Makes FY04 numbers look slightly skewed.

